

Vehicle Safety Innovation and Enabling Technology

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Presentation to



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Method

- 1. Study eight private fleets that have invested in safety technology and management practices
- 2. Conduct on-site visits with senior safety executives
- 3. Survey the company management
- 4. Survey company drivers
- 5. Conduct literature search on truck safety

Safety Technologies Examined

- Stability control
- Lane keeping/departure
- Over speed alert system
- Adaptive cruise control
- Electronic log book
- Forward collision control and braking
- Automatic transmission
- Disc brakes
- In-cab facing cameras
- Forward facing cameras

Company survey

- Truck and trailer inventory
- Product information
- Driver information
- Operations (terminals, plants, operating region)
- Safety technologies used
- Safety protocol and training
- DOT reportable crash history
- Safety technology adoption history
- Safety policy adoption history

Truck Driver Survey

- Driver information: Age, gender, work status, driving history, work characteristic, knowledge of safety policy.
- Thoughts, feelings and attitudes with regards to driving truck
- Driver perceptions of the value and priority given to safety by the employer
- Driver opinion on the supervisor effectiveness related to safety.
- Driver perceptions of truck safety policies and safety communication within the organization.
- Driver satisfaction with company, policies and benefits

Truck Driver Survey

- Use of a cell phone and other behaviors while driving (eating, drinking, GPS maps, reaching for snacks, seat belt use)
- Driver perceptions on in-vehicle technology familiarity with the technology, acceptance of technology, distraction related to safety technology
- Driver assessment of effectiveness of technology

On-board safety technologies

Safety Technology			
Driver + Management	Driver only		
Stability control	Lane keeping/departure		
Over-speed alert system	Adaptive cruise control		
Forward control and crash mitigation braking	Automated transmissions		
Electronic log book	Disc brakes		
In-cab cameras			
Forward facing cameras			

Number of safety technologies per truck



W

Number of trucks in fleet



W

Driver assessment of technology

Technology	Accepted	Satisfied	Rank
Highly Effective Technology			
Disk Brakes	91%	86%	1
Auto Transmission	79%	71%	2
Electronic Log Book	91%	69%	3
Effective Technology			
Stability control	74%	59%	4
Adaptive cruise control	74%	57%	5
Forward facing Cameras	77%	55%	6
Speed monitoring with GPS	66%	52%	7
Forward collision control and braking	66%	49%	8
Lane keeping/departure	65%	43%	9
Less- Effective Technology			
In-Cab Facing Cameras	48%	32%	10

What is safety culture

Organisational culture

- Norms, attitudes, values, and beliefs held by members of an organisation.
- The prevailing ideology that people carry inside their heads.

Safety Culture

 Defined as the condition where adverse events are avoided and actions and procedures are implemented to prevent them

Safety management - what does not work

- A culture of fear
- Termination threats
- "Customer is always right" attitude, because sometimes the customer is wrong about safety
- Adversarial approach to training ("cop and robber") as opposed to a coaching approach
- Incentives without recognition
- Generic safety programs
- Pretending compliance is the same thing as safety

Safety management - what works

- Messages from the top leadership through the departments to drivers
- Consistent verbal communication
- Participation and buy-in for all departments, not just the safety department
- Internal co-operation across departments
- Education and training on how to do things right
- Balanced positive and negative reinforcement
- Demonstrated management commitment to safety
- Screening during hiring
- Simple, consistent, repeated safety messages

Five components to develop a comprehensive safety culture:

- 1. Organisational commitment, defined by top management adopting safety as a core value.
- 2. Consistent management involvement, monitoring, supervising, and directing for safety.
- 3. A reward system for safe behavior and achievements.
- 4. Empowering employees to promote safety and take action.
- 5. A reporting system to evaluate levels of safety and identify areas for improvement.

Conclusions

- The number of safety technologies per truck is a strong indicator of overall fleet safety performance
- Fleet size was found to have an influence on safety outcome
- Safety technologies that provide direct digital feedback to fleet safety management were found to support better safety outcomes
- It appears that the electronic log book (electronic logging device) platforms offer a means of enabling standardized information and data management



Thank You

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