

Regulatory Services
Where to NextPresentation to IRTENZ

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What we do

The Regulatory Services Group manages network access and use by providing:

- Compliance services
- Revenue collection



What we do

Compliance services include:

- Licensing drivers
- Licensing transport operators
- Auditing road and rail operators
- Registering and licensing vehicles
- Vehicle inspection and certification
- Road user charge refunds and recoveries



What we do

Revenue collection includes:

- Collecting under contract to the Ministry of Transport (MVR & RM)
 - Vehicle Licence fees
 - Road user charges
 - Fuel excise and duty
 - ACC levies



Traditional Strategic Approach

Improve levels of compliance through the adoption of a reactive strategy



What is a reactive strategy

- Enforcement oriented, relies on state authority
- Deals with issues in form and order they arrive
- Prevents higher level of thinking
- Offence committed, harm done
- Fails to identify early opportunities to intervene



What is a reactive strategy

- Operations limited to existing law
- Counts success in terms of enforcement statistics
- Punitive action, drawn out, lacks severity



Improve the Performance of Industry

 Commercial operator performance standards



Performance Standards

Benefits Incentives

- Impairment Management
- Vehicle maintenance
- Defensive Driving
- ESC

Focus for enforcement activity

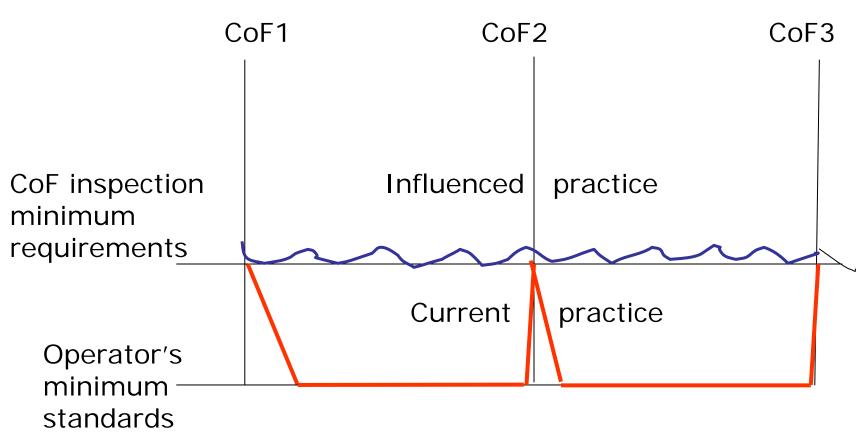
Good operators performing to high standards

Regulated minimum

Poor operators who are continuously non-compliant



Flattening the curve





Systematic Compliance Measurement System

- 1. Effects and outcomes
- 2. Behaviours
- 3. Interventions
- 4. Resource efficiency



Adopting a Proactive Strategy

- Maintain enforcement but include a wider range of tools
- Interventions become a balance between reactive and preventative
- Time of application is best time to apply pressure
- Strategic focus is risk reduction
- Improve knowledge of industry



New direction

Move to a clearer focus on results

- Include outcomes
- Measuring effect we are having



New direction

Introduce an organizational capacity for problem solving

- Measuring industry performance
- Disaggregating information available
- Improve the tool box
- Deal with symptom and cause



New direction

Collaborative partnerships

Partnerships with a purpose



Immediate initiatives of interest

- Operator Rating System for heavy commercial vehicle operators
- Introduce an intelligence capability
- Additional resources
- Use of emerging technologies to enhance compliance activities (tolling)



Questions