Maintenance Requirements For Large Fleets The Savings and the Pitfalls

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Presented to the

Institute of Road Transport Engineers of New Zealand

SEVENTH INTERNATIONAL HEAVY VEHICLE SEMINAR

WELLINGTON

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IRTENZ SEMINAR - 1998 EXTENDING SERVICE INTERVALS & CLEAN FLEET

WHY DO MAINTENANCE?

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- & SAFETY (DUE CARE)
- & ENVIRONMENT
- & LEGAL REQUIREMENTS

WHY DO WE DO MAINTENANCE? - SIMPLE - IT IS OUR CHEAPEST OPTION TO PROVIDE EFFICIENT RELIABLE TRANSPORT.

AND, LETS BE REALISTIC - WE ARE NOT ALL GOOD BLOKES SO THERE ARE:

LEGAL REQUIREMENTS IE MACHINERY INSPECTIONS OR ROAD WORTHY INSPECTIONS OTHERWISE REGISTRATION IS WITH HELD.

DUE CARE AND **OH&S** REQUIRE THAT VEHICLES ARE MAINTAINED TO PROVIDE A SAFE WORK ENVIRONMENT FOR STAFF.

ENVIRONMENTAL REASONS. LIMITS ARE IMPOSED ON VEHICLE EMISSIONS AND NOW SOME GOVERNMENTS ARE IMPOSING FINES ON OPERATORS WHO EXCEED THE LIMITS.

NO SECRETS - NO MAGIC FIRST PRINCIPLES OF MAINTENANCE

- DO IT & DO IT PROPERLY
- PLAN FOR IT, &
- DON'T CUT THE MAINTENANCE BUDGET
 - CUTTING THE BUDGET GENERALLY INCREASES TOTAL MAINTENANCE COSTS
- GOOD MAINTENANCE
 - REDUCES
 - MAINTENANCE COSTS
 - DOWNTIME
 - FERRYING TIME
 - FLEET SIZE
 - IMPROVES RELIABILITY
 - INCREASES PRODUCTIVITY

TO BE HONEST WITH YOU I FEEL THAT I AM HERE UNDER FALSE PRETENCES BECAUSE I LOOK TO NZ FOR INNOVATION AND NEW IDEAS, AND ALSO BECAUSE THERE ARE NO MAGIC POTIONS, NO SECRETS TO GOOD MAINTENANCE.

MAINTENANCE HAS TO BE DONE AND DONE

MAINTENANCE HAS TO BE DONE AND DONE PROPERLY TO BE EFFECTIVE. - THERE ARE NO OPTIONS-

MAINTENANCE MUST BE PLANNED TO SUIT THE EQUIPMENT AND OPERATING CONDITIONS

NEVER CUT THE MAINTENANCE BUDGET. APPLY EFFICIENT MAINTENANCE PRACTICES AND LET GOOD MAINTENANCE REDUCE TOTAL OPERATING COSTS.

YOU DON'T HAVE TO BE SOPHISTICATED TO PROVIDE GOOD MAINTENANCE. ALL TOO OFTEN WE TRY TO BE TOO FANCY WHEN WE SHOULD CONCENTRATE ON THE BASICS.

THE HIDDEN COSTS OF MAINTENANCE

- THE LARGE AND HIDDEN COSTS OF TRANSPORT MAINTENANCE ARE:-
 - DOWNTIME
 - FERRYING TIME
 - RECOVERY
 - SPARE VEHICLES
 - LOSS OF REVENUE
- MAKE SURE THAT YOUR MANAGEMENT IS AWARE OF ALL COSTS AND NOT JUST THE EASILY MEASURED AND MOST VISIBLE COSTS (ACCOUNTANT'S COSTS)

TOO MANY TRANSPORT AND MANAGEMENT PEOPLE DON'T UNDERSTAND MAINTENANCE AND HAVE NO UNDERSTANDING OF THE ENORMOUS COSTS THAT RESULT FROM POOR MAINTENANCE PRACTICES.

VERY HIGH COSTS ARE ACCUMULATED BY

DOWNTIME

FERRYING TIME AND EFFORT

RECOVERY COSTS OF BREAKDOWN, VEHICLES AND LOADS LOSS OF REVENUE DUE TO POOR PERFORMANCE OF VEHICLES

AND THE NEED FOR EXTRA VEHICLES AND STAFF TO COVER FOR THESE LOSSES

WHY - BECAUSE THEY ARE **HIDDEN COSTS** AND DIFFICULT TO MEASURE AND DON'T SHOW UP READILY ON A BALANCE SHEET.

BUT THESE HIDDEN COST AFFECT PROFIT AND VIABILITY. IF YOU GET NOTHING ELSE FROM THIS SEMINAR, CONCENTRATE ON THESE FACTORS

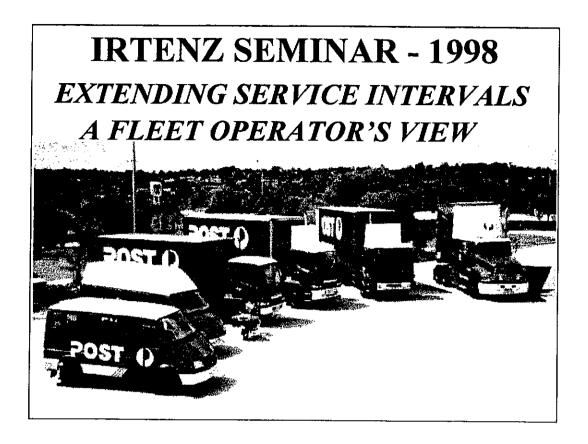
THESE ARE THE BASICS SO GET THEM RIGHT

DO IT & DO IT PROPERLY

PLAN FOR IT

LOOK FOR & MINIMISE THE HIDDEN COSTS, and

KISS - Keep It Simple Stupid



AUSTRALIA POST'S PRINCIPLES ARE:

PROVIDE A SAFE WORK ENVIRONMENT PROVIDE RELIABLE VEHICLES MINIMISE TOTAL OPERATING COSTS, & OPERATE A CLEAN FLEET.

TO DO THIS WE:

PLAN MAINTENANCE AND KEEP IT SIMPLE SO THAT IT CAN BE MANAGED EASILY IN THE FIELD.

AIM FOR NO MAINTENANCE OR REPAIRS BETWEEN PROGRAMMED SERVICES

THESE ACTIONS MAY TEND TO OVER SERVICING BUT THE GAINS ARE:

REDUCED DOWNTIME, REDUCED FERRYING TIME, REDUCED FLEET SIZE, GOOD PRODUCTIVITY

IRTENZ SEMINAR - 1998 DOUBLING SERVICE INTERVALS VEHCLE No. OF ISERVICES COSTS DOWNTIME TYPE VEHICLES HOURS (LITRES) MOTORCYCLES 6800 81600 \$2,500,000 244800 52000 82000 CARS 1000 2750 \$495,000 11000 2600 16500 VANS. 1600 3990 \$1,280,000 24000 6000 24000 TRUCKS 760 355Ö \$1,420,000 21500 10000 78100 LINEHAUL 50 700 \$490,000 5600 3000 24500 OTHERS 220 320 \$96,000 2000 300 1920

\$6,281,000

308900

\$3,140,500 154450 36950 113510

227020

IF WE SIMPLY **DOUBLE THE SERVICE INTERVAL** AUSTRALIA POST HAS THE
POTENTIAL TO MAKE SUBSTANTIAL SAVINGS.

THIS IS A GOOD AIM, BUT IN PRACTICE NOT A REALITY. HOWEVER, WE CAN MAKE SOME SUBSTANTIAL GAINS.

TALK TO SLIDE

OUR FLEET CONSISTS OF 5 GROUPS.

MOTOR CYCLES

CARS

TOTAL AS PER

POLICY

DOUBLE

INTERVAL

10430

10430

VANS

TRUCKS, &

ARTICULATED VEHICLES



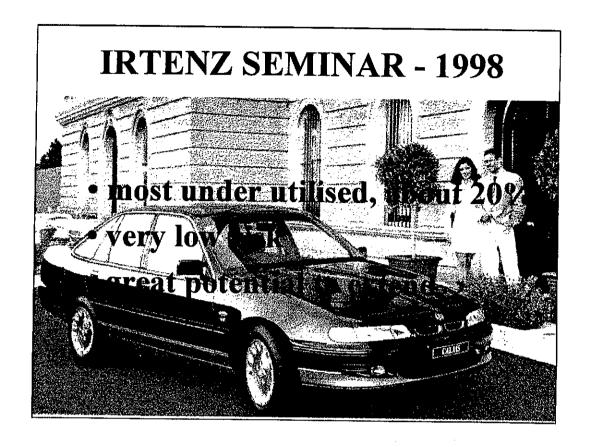
6,800 motor cycles travel 48 m kms

Used for delivery of mail to households, businesses in suburban and country areas

- •LITTLE CHANCE OF EXTENDING INTERVALS,
- **•UTILISED TO THE DESIGN LIMIT**
- •STAFF EXPOSED TO RISK

HAVING SAID THAT, WE HAVE JUST REMODELLED THE MOTOR CYCLE POLICY THAT PROVIDES FOR A MINOR SERVICE EVERY MONTH, WITH A MAJOR SERVICE EVERY 3000KMS.

THIS HAS SAVED MONEY,
IMPROVED THE SAFETY OF THE MOTORCYCLE
REDUCED CALL-OUTS

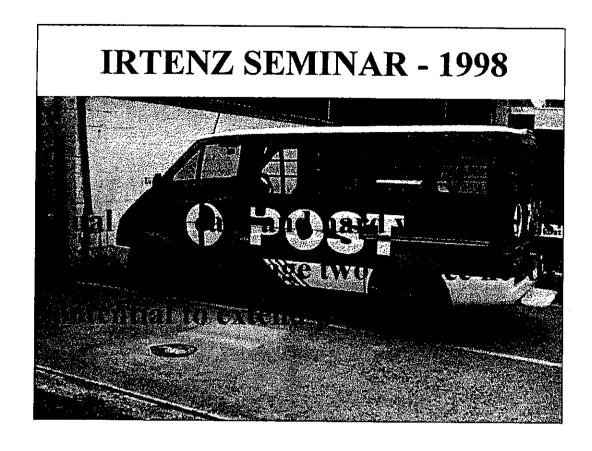


1,000 cars travel 29m kms

Used for the transport staff, half kms for business, half kms for private.

- •MOST UNDER UTILISED VEHICLE IN FLEET, 20% OF DESIGN CAPACITY.
- •VERY LOW RISK
- •GREAT POTENTIAL TO EXTEND

THIS IS A TARGET BUT WE WANT TO SORT OUT THE MONEY EARNING VEHICLES FIRST.



1600 vans travel 42m kms

Used for pick-up & delivery of mail and parcels & SPB clearance.

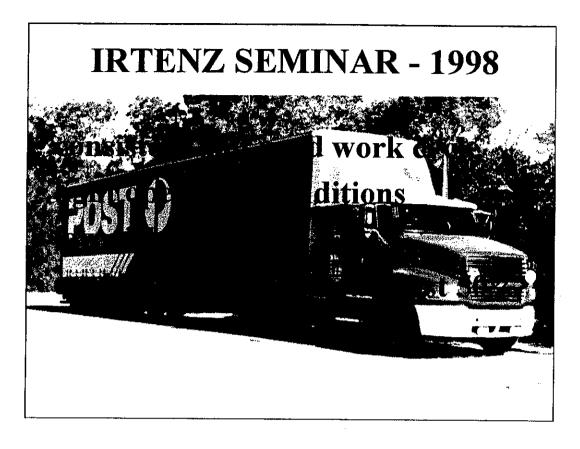
- •DUAL ROLE; EASY & HARD WORK CYCLES
- •DIFFICULT TO MANAGE TWO SERVICE NEEDS
- •POTENTIAL TO EXTEND SERVICE INTERVAL BY 50%.



800 trucks travel 36m kms

Used for bulk shipments of mail between customers and facilities in both metropilitan and country environment.

- •GOOD OPERATING CONDITIONS
- •VEHICLE NOT STRESSED
- •HOWEVER, MANY DRIVERS CAN IMPOSE COMPLICATIONS, CLUTCH & BRAKE ADJUSTMENTS, ETC
- •COULD EXTEND WITH MINIMAL RISK



51 vehicles travel 14m kms

Used primarily on long distance linehaul and some metropolitan bulk shipments.

- CONSISTENT AND GOOD WORK CYCLE
- •LIGHT OPERATING CONDITIONS
- •LOW RISK
- •COULD BE EXTENDED BY AT LEAST 50%.

C/W MOTOR CYCLE

IRTENZ SEMINAR - 1998 I WANT THESE SAVINGS

\$1,400,000 155,000 HOURS 39,000 FILTERS 114,000 LITRES OF OIL

I WANT SOME OF THESE SAVINGS

BUT ONE MUST UNDERSTAND THE LIMITATIONS, SET **REALISTIC GOALS** SO THAT EFFORT IS NOT WASTED.

MAKE SURE THAT WARRANTY IS
OPTIMISED, HOWEVER, TRY TO HAVE THE
WARRANTY DONE AT PROGRAMMED
SERVICES. ALSO, TRY AND HAVE YOUR
OWN WORKSHOPS RECOGNISED AS
WARRANTY AGENTS - IT SAVES A LOT OF
TIME AND MONEY AND KEEPS THE
VEHICLES IN YOUR CONTROL & REDUCES
FERRYING TIME & COSTS.

Partnerships

 ${f A}$ wareness of risks

Correct specification

Knowledge & balance

Accurate records

Good safety checks

Experience

HOW CAN WE ACHIEVE EXTENDED SERVICES?

THIS CONCEPT WAS DEVELOPED BY AN ASSEMBLAGE OF SUPPLIERS, OPERATORS, ENGINEERS AND MAINTENANCE EXPERTS.

P = A PARTNERSHIP BETWEEN THE USER, SUPPLIER, MANUFACTURER AND SERVICE PROVIDERS.

A= AN AWARENESS OF ALL ASSOCIATED RISKS, EQUIPMENT FAILURE, RAPID WEAR, SAFETY ISSUES, REDUCED RESALE, POOR PERFORMANCE, ETC.

C = CORRECT SPECIFICATION - NOT ONLY THE EQUIPMENT BUT ALSO THE LUBRICANTS, OILS, MAINTENANCE PROCEDURES.

K = THE CORRECT AND SUFFICIENT KNOWLEDGE AND BALANCE OF THE COSTS AND RISKS. THERE MAY BE GAINS BUT THERE COULD BE LOSSES

A = ACCURATE RECORDS. ACCUMULATING ACCURATE & RELIABLE DATA SO THAT PLUSES & MINUSES CAN BE MEASURED & CHANGES CAN BE MEASURED.

G = GOOD SAFETY CHECKS; PROCEDURES SHOULD BE DEVELOPED TO ENSURE THAT THE SAFETY OF THE EQUIPMENT IS MAINTAINED DURING MAINTENANCE INTERVALS

E = EXPERIENCE; TAKE NOTICE OF YOUR OWN AND OTHERS EXPERIENCE AND CONSIDER ALL ADVICE. DEVELOP A NETWORK.



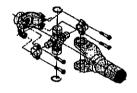
Extended Life **Product**







Unitised Hubs



RPL Driveline

THERE ARE PRODUCTS AVAILABLE TO ASSIST AN OPERATOR EXTEND SERVICE INTERVALS.

THERE ARE SEALED BEARINGS, SEALED HUBS, QUICK RELEASE BRAKE KITS, DISC BRAKES, AUTOMATIC GREASING UNITS AND MORE, MUCH MORE.

IRTENZ SEMINAR - 1998 Synthetic lubricants

- resist breakdown longer
- keep parts cleaner
- allow for safe, extended drain intervals
- easier low temperature starting
- provide quicker flow to protect wearing parts

SYNTHETIC OILS AND LUBRICANTS

THESE PRODUCTS RESIST BREAKDOWN LONGER, KEEP PARTS CLEANER & ALLOW FOR SAFE, EXTENDED DRAIN PERIODS.

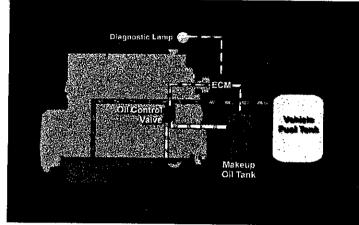
THEY PROVIDE FOR:

- EASIER LOW TEMPERATURE STARTING
- QUICKER FLOW AROUND COMPONENTS AT START-UP FOR REDUCED WEAR.

HOWEVER, THEY ARE EXPENSIVE AND NEED TO USED PROPERLY BEFORE BENEFITS ARE GAINED. EG THERE MAY BE NO BENEFIT IF VEHICLES HAVE TO RETURN TO THE WORKSHOP TO BE GREASED



CENTINEL - Cummins Advanced Engine Oil Management System
(A CONTINUOUS OIL REPLACEMENT SYSTEM)



- •Oil Change Intervals at 350,000 kms
- •Oil Filter Change Intervals at 70,000 kms

Instructor's Notes:

- CENTINEL is an on-board continuous oil replacement system designed as an aftermarket retrofit product for L10, M11 and N14 CELECT engines as well as high horsepower K19, KV38 and KV50 mechanical engines.
- CENTINEL utilises proprietary electronic controls technology to constantly monitor the engine and synchronise system operation to ensure a balance between oil use and engine protection.



THE ACTROS.

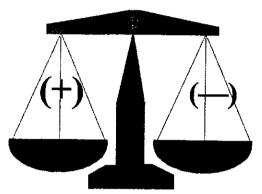
THIS IS TAKING THE TECHNOLOGY FROM COMPONENTS TO A WHOLE TRUCK.

SELF ANALYSIS CONTINUALLY UPDATES THE SERVICE INTERVAL.

THIS PRODUCT STILL NEEDS TO BE MANAGED.

YET TO EXPERIENCE THIS VEHICLE AND ITS DEMANDS ON MAINTENANCE PROGRAMMING.

Manage the Risk



MAXIMISE WHAT IS ALREADY AVAILABLE

Maximise what is available, but be aware of what is being developed and prepare to take advantage.

Also, be aware of the other considerations.

Service intervals have historically been based on oil dump times - we need to look at all factors, so you may consider service intervals that are based on brake overhauls, clutch replacement, compressor overhauls ?????????

PACKAGE

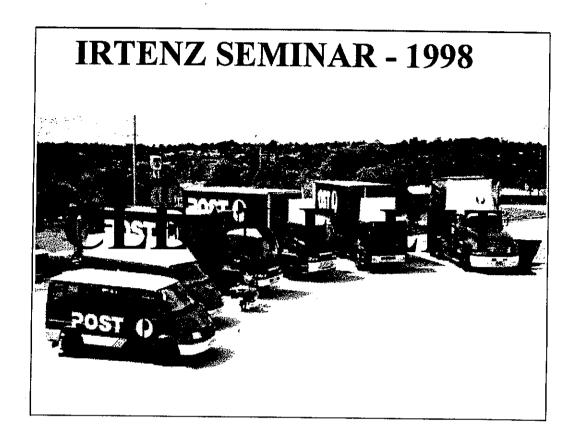
BACK TO THE PACKAGE.

USE THIS PRINCIPLE TO ACHIEVE EXTENDED SERVICE INTERVALS - REMEMBER TO REVISIT, REVIEW, RE-EVALUATE, MODIFY AND START AGAIN.

WE HAVE JUST ACHIEVED A DOUBLING OF SERVICE INTERVALS FROM 20,000KM TO 40,000KM FROM FREIGHTLINER ON OUR LINEHAUL VEHICLES IN B-DOUBLE OPERATION. IT AMOUNTS TO 1c/km.

AUSTRALIA POST'S CONTRIBUTION IS TO GREASE THE TAILSHAFT AT 20,000KM., WHICH CAN BE DONE OVER THE PIT DURING A NORMAL PRE-TRIP INSPECTION.

WE WILL INCORPORATE THIS IN OUR SAFETY PROCEDURE. WE ARE RESEARCHING SEALED UNIVERSAL BEARINGS.



In Australia the Environment is a major issue for government and rightly so.

However, in attempts to improve the environment, the government seems to be **focussed on imposing taxes and fines** to control emissions. This is really only a revenue gaining exercise. Transport looks like paying a "congestion tax" as a result.

We have to minimise this cost by operating a "CLEAN FLEET" and seeking tax concessions.

KEYS TO A CLEAN FLEET:

- CORRECT VEHICLE SPECIFICATION
- GOOD FLEET MANAGEMENT
- GOOD MAINTENANCE
- GOOD WASTE MANAGEMENT
- PRO-ACTIVE RECYCLING, and
- GOOD DRIVER PRACTICES

HOW DO WE ACHIEVE A CLEAN FLEET.

SIMPLE BASICS OF: refer to slide

& BE WARE OF DEVELOPMENTS.

- SOME EARTH SHATTERING NEWS from the FORS Internet Page.
- Report of the \$2m National In-service Vehicle Emissions Study "Motor Vehicle Pollution In Australia"

"There are a number of important findings from the report, but the principle message is that substantial emission reductions can be achieved by basic good maintenance practices."

I CAME ACROSS THIS INFORMATION WHILE "DOG PADDLING" THE INTERNET - MAKES ONE WONDER

AUSTRALIA POST FLEET GREENHOUSE MANAGEMENT

Environmental Impacts of Running Post's Transport Fleet

IN AUSTRALIA WE HAVE A
GOVERNMENT INITIATIVE CALLED
THE

"GREENHOUSE CHALLENGE"

WHERE COMPANIES AND ASSOCIATIONS ARE SIGNED TO AN AGREEMENT THAT THEY WILL STRIVE TO REDUCE THE EMISSIONS THAT ARE DETRIMENTAL TO THE OZONE LAYER.

Australia Post has signed a Greenhouse Agreement

IRTENZ SEMINAR - 1998 FLEET OVERVIEW

10,400 Total Fleet

6,800 Motor Cycles

1,600 Mail Vans

1,000 Sedans/Wagons

400 Small Trucks

350 Large Trucks

50 Line Haul

220 Others

HERE IS THE FLEET AGAIN TO REMIND YOU OF THE NUMBER & TYPE OF VEHICLES WE ARE TALKING ABOUT.

IRTENZ SEMINAR - 1998 FLEET CONSUMABLES

19,000,000 litres of Diesel

7,400,000 litres Petrol

230,000 litres Oil

31,000 Tyres

74,000 Filters

10,000 litres of Coolant

Millions litres of Water

000's Brakes, clutches & other parts

Tonnes of Office & Workshop rubbish

REFER TO SLIDE TO TALK ABOUT FLEET CONSUMPTION

IRTENZ SEMINAR - 1998 FLEET - Greenhouse Impact

- 60 Administrative Staff
- 115 Service Staff
- 2,000 Drivers
- 4,000 Delivery staff
 Australia Post's Transport function
 uses 26.4 million litres of fuel
 (986,000,000 MJ of energy) and
 creates >9,000 tonnes of waste per annum
 Total Greenhouse Impact is at least

185,000 tonnes of CO2 equivalent

To give you an idea what this means; 185,000 tonnes would require 7,400 prime movers and trailers to take the emissions to the tip, or 35,000 x 5 tonne trucks.

Being green we would use the prime movers because we would use less fuel and therefore would create less Greenhouse gases. In fact, using 5 tonne trucks would use more that twice the fuel.

Work practices can have a negative effect on the environment. JIT can have a major inpact by demanding the delivery of goods more often by smaller vehicles significantly increases Greenhouse Emissions. The example above proves that point. In Australia we are starting JIT to the supermarkets.

IRTENZ SEMINAR - 1998 WHAT HAVE WE DONE TO DATE

- Aerodynamic Devices
 - Saved 543,958 litres of fuel
 - = 1,327 tonnes of CO2 equivalent
- Conversion of 85% of vans to diesel
 - Saves 3,150,173 litres of fuel
 - = 7,683 tonnes of CO2 equivalent
- Simple fuel saving actions saves costs & 9,010 tonnes of CO2 equivalent

IMPROVING FUEL ECONOMY BY 14 % SAVED >9,000 TONNES OF CO2

EVERY 1 TONNE OF CO2 SAVED REPRESENTS A SAVINGS OF 410 LITRES OF FUEL OR \$300.

DOUBLING SERVICE INTERVALS

| VEHICLE TYPE | No. OF VEHICLES | SERVICES | COST \$ | DOWNTIME HOURS | FILTERS | OIL (LITRES) |
|------------------------|--------------------|----------|-------------|-------------------|---------|-----------------|
| MOTORCYCLES | 6800 | 81600 | \$2,500,000 | 244800 | 52000 | 82000 |
| CARS | 1000 | 2750 | \$495,000 | 11000 | 2600 | 16500 |
| VANS | 1600 | 3990 | \$1,280,000 | 24000 | 6000 | 24000 |
| TRUCKS | 760 | 3550 | \$1,420,000 | 21500 | 10000 | 78100 |
| LINEHAUL | 50 | 700 | \$490,000 | 5600 | 3000 | 24500 |
| OTHERS | 220 | 320 | \$96,000 | 2000 | 300 | 1920 |
| TOTAL AS PER POLICY | 10430 | | \$6,281,000 | 308900 | | |
| DOUBLE INTERVAL | 10430 | 46455 | \$3,140,500 | 154450 | 36950 | 113510 |

DOUBLING SERVICE INTERVALS PRESENTS AN OPPORTUNITY TO SAVE 40,000 FILTERS & 114,000 LITRES OF OIL

WE WILL ACHIEVE SOME OF THESE SAVINGS,

I EXPECT A THIRD OF THE SAVINGS OVER THE NEXT 5 YEARS.

IRTENZ SEMINAR - 1998 WHAT WE ARE DOING

- Complete conversion to diesel
 - Savings of 516,919 litres of fuel
 - = 1,261 tonnes of CO2 equivalent
- Improve unit load efficiency
 - Savings of 742,000 litres of fuel
 - = 2,145 tonnes of CO2 equivalent
- Natural Gas Trials
 - Potential savings to be determined
- Greenfleet
 - 100 vehicles included in Greenfleet program

WE WILL CONTINUE TO IMPROVE PRODUCTIVITY AND SEEK OUT INITIATIVES THAT IMPROVE FUEL EFFICIENCY

- NGV vehicles are lower in particulates, hydrocarbons, and Nox. However, there is very little data on CO or CO2 but evidence is that both are also reduced.

GREENFLEET IS A SUBSTITUTION PROGRAMME. PLANTING TREES TO ASSIST IN CONVERTING CO2.

7 TREES ARE NEEDED TO NEUTRALISE THE CO2 PRODUCED BY A FAMILY CAR. SO WE NEED TO PLANT A BLOODY LOT OF TREES TO NEUTRALISE OUR EMISSIONS.

(about 30,000 trees to counter our CO2 production)

(

IRTENZ SEMINAR - 1998 OTHER CONSIDERATIONS

- Fitch Fuel Catalyst
 - Potential savings of 7% of fuel
 - -7% less CO2 emissions = 4,812 tonnes
- Oil Drip Feed
 - Potential savings to be determined
- Increase Service Intervals
 - Potential savings of 113,500 litres of oil and 345 tonnes of CO2 equivalent
- Increase Retread Usage
 - Savings of 2,000 tyres to waste/per year

Fitch Fuel Catalyst

if tests confirm, could save 4,812 tonnes of CO2

Other emission reductions are HC @25%

CO @ 17%

SO2 @ 12%

NOX@5%

Part @15%

Smoke@10%

These are minimum estimations. These figures have been endorsed by US Department of Energy However, we are conducting our own tests, like several other companies in Australia. ie Sydney Ferries, Murchinson Gold Kalgoorie, City of Wanaroo WA, Discount Freight, Leaheys Transport, Cochrans Transport SA.

OIL DRIP FEED.

We are yet to test this product but it has the potential of saving all engine oil dumps for the particular engine types.

IRTENZ SEMINAR - 1998 OTHER CONSIDERATIONS

- Recycle Waste Oil and Tyres
 - Identify environmentally friendly alternatives for waste oil and tyres
- Alternative Fuel Vehicles
 Investigate the potential of hybrids,
 fuel cells, etc
- Our initiatives have saved 17,573 tonnes (10%) of CO2 equivalent without much effort.

Refer to slide-

Some of our depots are being paid for their waste. Oil and tyres are being used as a fuel substitute in the production of cement. Tyres are being recycled as rubberised paths in parks, golf courses and trotting tracks. Tyres are also being used in erosion programmes and to create artificial reefs for marine life.

But most rubbish disposal costs a lot of money and the creation of waste should be minimised.

IRTENZ SEMINAR - 1998 OTHER TRANSPORT INITIATIVES

Impacts and Influences beyond Post:

Environment reference manuals are being developed to help manage the effect on the environment.

- Environmental Fleet Scorecard
- Star Rating Scheme for Engines
- Best Practise Waste and Parts Disposal Guidelines
- A Guide to the use of Aerodeflectors, etc.

AUSTRALIA POST IS INVOLVED WITH INDUSTRY AND GOVERNMENT TO SET UP BEST PRACTISE GROUPS AND TO PROVIDE ASSISTANCE FOR OTHER FLEETS TO ACHIEVE GOOD MAINTENANCE LEVELS AND GAIN THE BENEFITS OF THOSE IMPROVEMENTS.

REMEMBER, EVERYTIME YOU HELP SOMEONE YOU LEARN SOMETHING NEW THAT HELPS YOU. (knowledge is a re-cycle business)

IRTENZ SEMINAR - 1998 BASIC GOOD MAINTENANCE

REDUCES:

COSTS (maintenance, fuel, tyres,), DOWNTIME, FERRYING TIME, RECOVERY, FLEET SIZE, STAFF ANGST.

IMPROVES:

RELIABILITY, OH&S, ENVIRONMENT, UTILISATION, PRODUCTIVITY, INDUSTRY IMAGE.

(wrap-up)



THANK YOU.

ANY QUESTIONS